



Towards Resilience, Sustainable Communities; Lighting the way forward

2025

ANNUAL REPORT



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TOWARDS RESILIENCE

LIGHTING

The Way Forward

SUSTAINABLE COMMUNITIES

ANNUAL REPORT 2025

MAIN HIGHLIGHTS OF THE YEAR

The program reached to 3,900 villages and provided social, economic, and resilience-building support across multiple sectors.

Over 1 million population have benefited from climate-resilient homes, delivered with support from the Government of Sindh via the Sindh Peoples Housing for Flood Affected initiative.

More than 35,000 men and women are organized into community groups, leading their own development through SSF support.

Over 140,000 community members, including women, have opened bank accounts, boosting financial inclusion and independence.

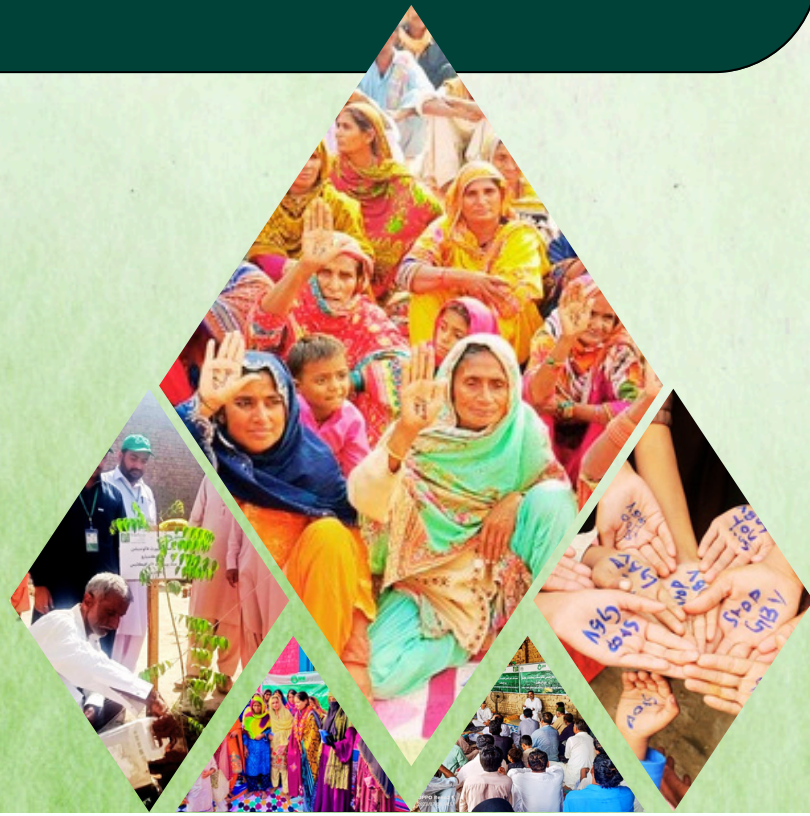
4,454 families living on government land received land titles in the names of the women of each household. Under the Government of Sindh's women empowerment initiative.

Disbursed Rs 164 million in interest-free loans this year, to empowering the poorest-especially women-through sustainable livelihoods.

Completed environmental and social screening of 3,725 villages, ensuring sustainable and inclusive development across all project areas.

9,140 poor households received Solar Home Systems, expanding clean energy access, reducing electricity costs, and improving quality of life for vulnerable communities.

2,504 masons were trained in building resilient houses in rural areas, boosting local skills and safer homes.



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Towards resilient and sustainable communities, we light the way forward; harnessing the power of clean energy, community strength, and enduring hope to illuminate brighter futures for generations to come.

Dr. Suliman G. Arbo

MESSAGE FROM FOUNDER - SAFCO Group

As we reflect on the remarkable journey of the SAFCO Support Foundation (SSF) in 2025, under the inspiring theme "Towards Resilient and Sustainable Communities: Lighting the Way Forward", We are filled with profound gratitude and optimism. This year has been a testament to our unwavering commitment to empowering vulnerable communities in rural Sindh, building on the foundations laid since our humble beginnings in the late 1980s with SAFWCO, through the establishment of SSF in 2009, and our ongoing evolution toward integrated, impactful development.

In 2025, SSF continued to champion sustainable growth by embracing necessary tools for greater accountability and forging green partnerships that align with global Sustainable Development Goals (SDGs). Our strategic refocus addressing poverty through innovative social mobilization, women empowerment, enterprise development, and resilient infrastructure. With a team of over 250 committed professionals, we have upheld our values of fairness, inclusion, justice, participation, transparency, and ethical standards, fostering a collaborative, community-centric culture that drives real change.

A highlight of the year has been our multifaceted initiatives in rebuilding lives and empowering communities, including the Sindh Solar Energy Project (SSEP), Sindh People's Housing for Flood Affectees (SPHF), masons training programs, and interest-free loans (IFL).

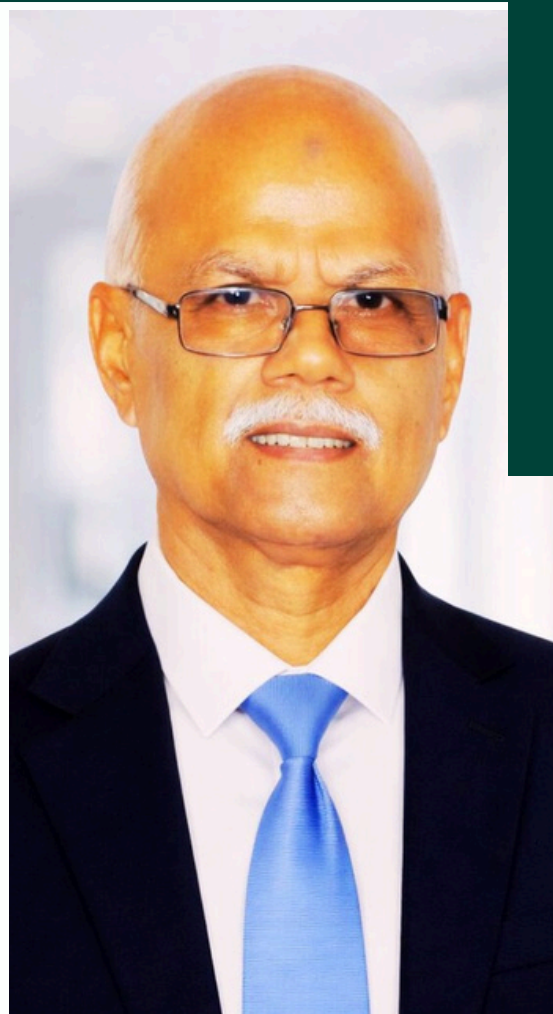
Through SSEP, we brought clean solar energy to thousands of off-grid households; under SPHF, we completed multi-hazard resilient homes, roofs, and plantations benefiting over 1,44,000 individuals; technical trainings to 2,504 masons equipped with skills for sustainable construction and long-term monitoring; while IFL empowered 4,028 entrepreneurs 70% women with capital that boosted incomes and livelihoods. By fostering community ownership through Village Reconstruction Committees (VRC), targeting vulnerable BISP families for solar disbursement, ensuring transparent processes, and integrating environmental sustainability, these projects have collectively illuminated homes, rebuilt disaster-resilient shelters, created economic opportunities, and fostered enduring resilience against climate vulnerabilities and poverty.

This integrated approach exemplifies how SSF is lighting the way forward: transforming vulnerability into strength, promoting environmental stewardship, and building communities that thrive amid challenges. Our efforts in land entitlements, model villages, and skills development have collectively touched hundreds of thousands of lives, enhancing livelihoods, promoting inclusion, and nurturing hope.

Looking ahead, as we navigate an era of climate change and socio-economic shifts, SSF remains dedicated to our vision of a society where everyone flourishes together. Through training centers, expanded partnerships, and innovative programs in sectors like Women entrepreneurs, WASH, Health and Education, we will continue to empower individuals with the tools for self-reliance.

We extend our heartfelt thanks to our board, management, field teams, national and international financial/technical supporters, government partners, and most importantly, the resilient communities we serve. Your trust and collaboration have made these achievements possible. Together, we are not just bridging progress; we are creating a legacy of compassion, empowerment, and enduring sustainability.

With renewed commitment to a brighter, more resilient future.



Chairman BoDs

"Guiding communities toward resilience and prosperity, we build a legacy of hope and opportunity for all."

Rana Abdul Salam

With immense pride, This year has further strengthened our commitment to building a society where every individual progresses through inclusive, community-driven development and is able to face social, environmental, and climate challenges with resilience and innovation. SSF continues to lead with excellent planning and effective strategy. As we forge ahead, we remain committed to fostering an environment where innovation flourishes, and every community member feels empowered to contribute to a shared vision of prosperity.

SSF's exemplary management, through new ideas, modern approaches, and purposeful innovation on a daily basis, is not only strengthening our internal systems but also working directly at the community level understanding their real needs and transforming their dreams into reality. This is the vision that has propelled our communities toward greater empowerment and sustainable development.

Guided by our vision of sustainable growth and prosperity for all, SSF achieved significant milestones in 2025. Strong governance, transparency, and community participation have given practical strength to our efforts, creating new possibilities of recovery, development, and positive transformation for thousands of families.

As Chairman, I am deeply inspired by our collective resolve to move toward a brighter and more equitable future. I am confident that SSF, through its excellent strategy, professional team, and strong connection with the community, will continue to expand the pathways to sustainable development.



Chief Executive Officer

"Empowering individuals, fostering resilience, and creating pathways to prosperity our journey towards positive change knows no bounds."

Bashir Ahmed Abo

In 2025, SAFCO Support Foundation gave a new direction to its longstanding commitment to serving humanity. We moved beyond providing immediate assistance in difficult times and began a journey toward bringing sustainable change to the lives of marginalised and underserved communities a journey that embraces essential aspects such as education, health, financial inclusion, livelihoods, housing, and environmental responsibility. Today, as the Chief Executive Officer, I want to convey this message once again from the depths of my heart:

Our true strength lies in our people in their courage, their dreams, and their struggle. My desire is that our communities move beyond a state of need and reach the level of empowerment and self-confidence. They should not only be able to make their own decisions but also possess the ability to move forward in step with an ever-changing world. This is the kind of transformation that forms the foundation of true development.

Through model villages, training centres, and modern livelihood opportunities, we seek a form of development that does not rely on external support, but stands on the capacity and strength of the community itself.

Development that is not imposed from above but rises from within, from the heart of the community.

The path is not easy; the challenges are many. Yet our determination is strong. The dedication of our team, the trust of our partners, and the courage of our communities are guiding us toward a future where our goal is not merely recovery, but true empowerment.

Together, we will build a society that is self-reliant, resilient, and prepared to face every challenge the future may bring.

TO THE RESILIENT

SAFWCO - NGO



1986

ESTABLISHMENT (NGO)

- Originating from modest beginnings to the organization
- Driven by a mission to alleviate poverty
- The organization has transformed itself into a catalyst for positive social transformation.

SAFCO Support Foundation



2009

ESTABLISHMENT (NPO)

- Registration of Safo Support Foundation (SSF) as a separate company registered under group act.
- Initiated from 2009

FUTURE

NBFC

2016

REG. UNDER NBFC

- Acquired NBFC License under Rule 5 of the NBFC Rules & Regulations.
- Under SECP

Subsidiary of SSF

2022

SAFCO Microfinance Company Private Ltd.

- Established subsidiary of SSF

System Development

2025

- Strategy Development
- Program Expansion



SECTION - I

ORGANIZATION PROFILE

ABOUT

The New Era of Sustainable and Inclusive Growth

SAFCO Support Foundation (SSF) is a non-profit organization formed from SAFWCO, focusing on social development, enterprise, and financial services in rural Sindh. It evolved from a microcredit unit to a microfinance institution. SSF works on women empowerment, microfinance, and construction projects for flood-affected communities. Recently, SSF restructured for financial sustainability, separating its financial services into a for-profit subsidiary to support women entrepreneurs and socially disadvantaged groups through financial linkages, skills training, and project grants. SAFCO has a history of housing sector involvement post-flood situations in Sindh through partnerships with government and non-government organizations.



Our VALUES

Fairness, Inclusion, Justice, Participation, Transparency, Uphold the ethical standards.



Our CULTURE

Collaborative, community-centric, and impact-oriented, with a team of 500+ dedicated professionals committed to SDG achievement.



MISSION

Empowering individuals and communities through socio-economic approaches for sustainable growth and brighter future.



VISION

We envision a society where everyone flourishes, grows, and prospers together.



OBJECTIVES

- Enhance Community Mobilization
- Build Climate-Resilience
- Advance Green Initiatives and Partnerships

The New Era of Sustainable and Inclusive Growth: In 2025, SSF embraced digital tools for monitoring, ensuring long-term resilience in line with our five-year strategy to drive integrated development and foster partnerships.

Digital Monitoring

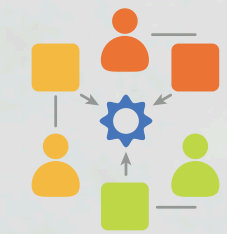
Real-time data for accountability



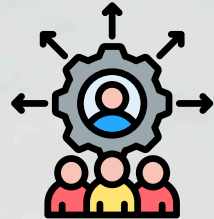
Green Partnerships

Collaborative environmental action

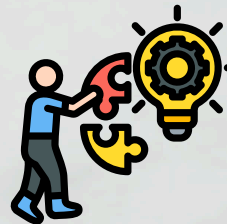
OUR STRATEGIC FUNCTIONS



Establish community organizations and strengthen networks for community-driven development.



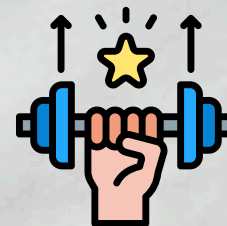
Capacity building, skill development, and linking to capital markets for sustainable livelihoods.



Develop innovative social and business enterprises for economic opportunities.



Establish partnerships with governments and stakeholders for SDG achievement.



Harmonize strengths of sister organizations for collective impact.



"Empowering communities, transforming lives, and building a brighter future one initiative at a time."

OUR THEMATIC AREAS



Community and Institutional Development: Empowering communities through organizations and networks.



Skill Development: Enhancing employability with vocational and industry-specific training.



Women Empowerment: Fostering gender equality and leadership.



Livelihood and Enterprise Development: Promoting sustainable economic opportunities.



Climate Resilient Infrastructures: Building multi-hazard resilient structures.



Water Sanitation and Hygiene: Ensuring access to clean water and sanitation.



Alternate Energy Source: Promoting solar and renewable energy.



Youth Empowerment: Engaging youth in education and entrepreneurship.



Literacy and Education: Improving access to quality education.



Climate Change Resilience: Enhancing community resilience to disasters.

The Approach

SSF's approach is deeply rooted in the belief that true development can only be achieved by putting communities at the forefront. We adopt a community-driven, participatory with women-centric approach, where local voices are amplified, and their needs are addressed. This approach ensures that our interventions are context-specific, culturally sensitive, and responsive to the unique challenges faced by each community. By empowering local communities focusing women, SSF creates a sense of ownership and accountability for sustainable development in collaboration to leverage resources, expertise and impact.



In 2025, our approach evolved to include socio-technical assistance (STA) for housing, integrate environmental safeguards, and prioritize gender inclusion, as seen in our QPR data where 42% of VRC members are women. Digital grievance systems and AI for data analysis enhanced efficiency and transparency.

Community Engagement



Participatory Planning

VRC-led decisions for reconstruction efforts.



Technical Support

Multi-hazard resilient designs, with 2,504 masons trained.



Inclusive Support

Special focus on women (60% beneficiaries) and disabled (1,482 surveyed).

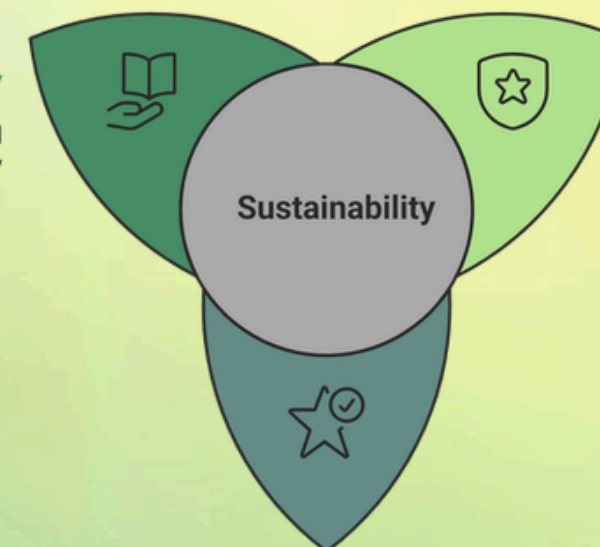


Sustainable Practices

Eco-friendly materials in 3,729 screened settlements.

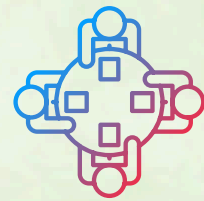
This ensures ownership, quality, and long-term impact, aligning with our strategic plan's emphasis on community organizations and sustainable growth.

Accountability
Transparency and responsibility



Trusted Quality
Reliable and high-standard services

Excellence
High-quality, impactful actions



Board of Directors



BoDs' (COMMITTEES)

SSF is a company limited by guarantee and has (07) Board of Directors (BoD) who govern the operations of the company under the Not-For-Profit (NPO) status. The SSF Board of Directors comprises of highly qualified and enormously experienced individuals from diverse fields of Banking, Microfinance, Agriculture, Business, Social Sciences, and Research

The board has formed sub-committees to look into functions and execution in detail.



SSF's BoD Meetings in year 2025 at Hyderabad Head Office

Audit Committee

The Audit committee is responsible for independent oversight on the institution business operations and financial activities with systematic and disciplined approach to evaluate internal controls and governance practices. The committee assist the board of directors in the oversight of institution's compliance with legal & regulatory requirements. The committee also reviews the adequacy of the internal audit function.



Human Resource Management Committee

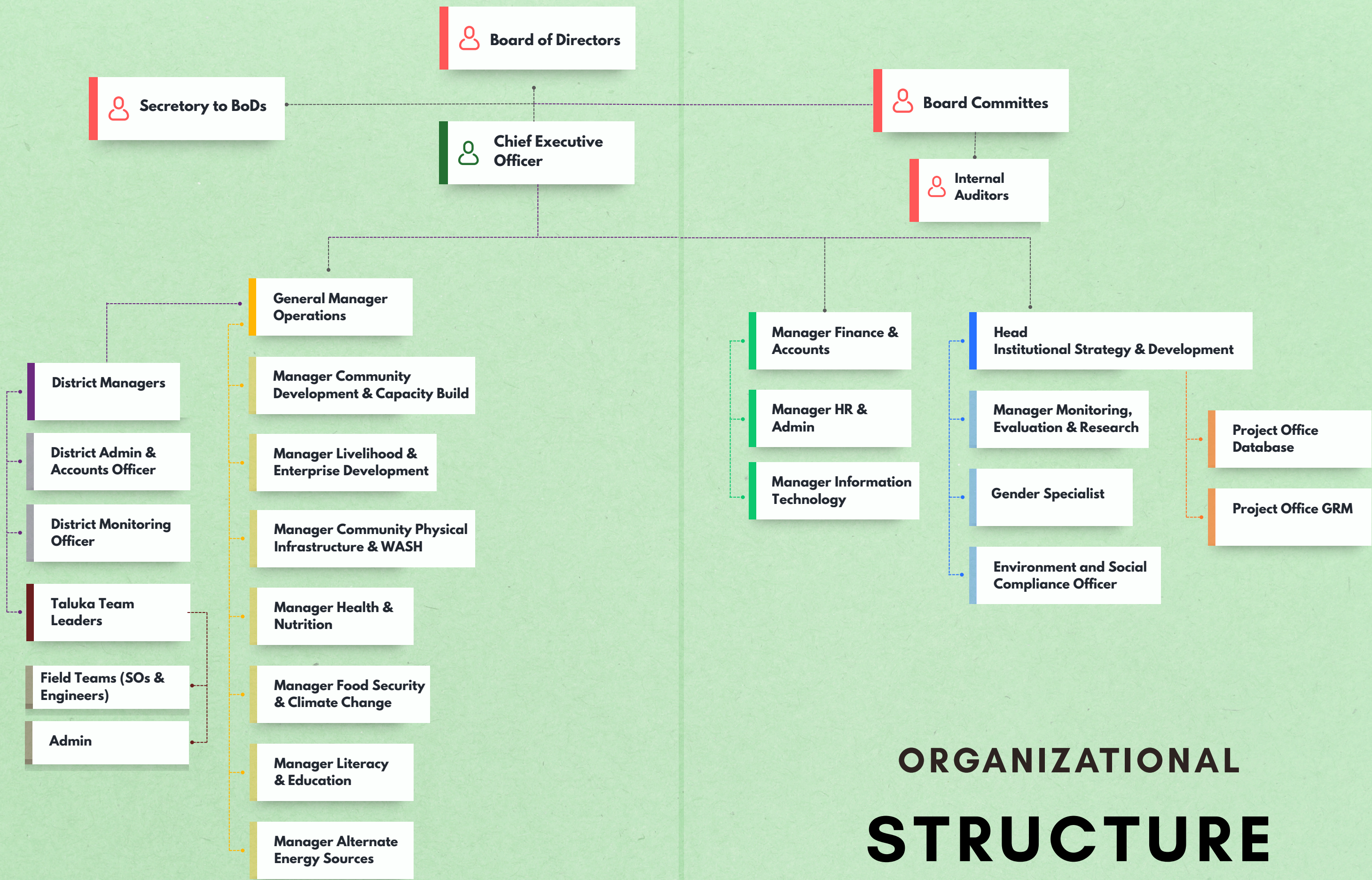
The Human Resource Management committee is responsible to recommend significant human resource management policies including the selection, evaluation, compensation and retirement benefits to the Board. The HR Committee is also responsible for creating and/or monitoring values-based systems and policies to ensure that the organization is following local, state and federal laws and certain best practices relating to its employees and creating an attractive environment for current and prospective employees.



Enterprises Development

Economic growth is key to addressing unemployment, gender equality, health and other poverty related issues of the country. Enterprise development (ED) is an important tool and essential element to economic growth. SSF Enterprise Development Committee ensures that institution's developmental programs and projects are aligned and aimed at alleviating poverty by serving the underserved segment of the society through small businesses and household development, better health and education, and employment opportunities.





ORGANIZATIONAL STRUCTURE

"Strength in Unity: Partnering for Progress with SAFCO Support Foundation"

Together, we forge strong alliances with our generous donors and legal and audit partners, working hand in hand to ensure transparency, accountability, and integrity in all our endeavors. By aligning our efforts and resources, we amplify our impact, driving positive change and sustainable development in vulnerable communities worldwide.

Through our collective commitment to excellence and ethical practices, we uphold the values of trust and stewardship, fostering a culture of collaboration and empowerment for a brighter future.



OUR PARTNERS



GEOGRAPHICAL PRESENCE



CEO SSF Participated in Farewell Dinner Honoring World Bank Country Director at CM House, Karachi



The SAFCO Group of Companies hosted event on occasion of PAKISTAN's National Day MPA Mr. Sabir Qaimkhani was hosted as chief guest



A consultative meeting held with Ms. Jodah Bukhari from Asian Development Bank to discuss livelihood support and internship under GoS, SPHF.



SECTION - II REBUILDING LIVES

Sindh Flood Emergency Housing Reconstruction Project (SFEHRP)

About Floods 2022

The devastating floods affected 12.3 million people in Sindh, displacing 7.4 million, causing 436,435 livestock losses, and damaging 3,777,272 acres of crops. Infrastructure losses included 2 million houses, 8,463 km of roads, and 165 bridges. Health outbreaks like malaria and diarrhea compounded the crisis.



DEMO-GRAPHICAL

NAUSHAHRO FEROZE



143,3323 DAMAGED HOUSES ASSESSED.
88,236 CONSTRUCTION IN PROGRESS,
32,480 CONSTRUCTED

ANALYSIS OF SPHF DISTRICTS

SHAHEED BENAZIRABAD



114,181 DAMAGED HOUSES ASSESSED.
56,305 CONSTRUCTION IN PROGRESS,
28,115 CONSTRUCTED

Gender and Social Inclusion (GSI)



The Gender and Social Inclusion (GSI) section of the project focuses on promoting gender equality and the inclusion of vulnerable groups. A Gender Action Plan (GAP) has been developed to address the specific needs of women, such as safe housing and financial assistance. The project aims to provide technical assistance, raise awareness and reduce women's vulnerability to disasters. Land title reforms and equal opportunities are also priorities. The SAFCO Support Foundation (SSF) aligns with World Bank requirements and has made progress in developing policies.



COMMUNITY

Environmental and Social Screening (E&S)



The screening process involved the use of screening checklists, carried out through the online application of Kobo Toolbox. A total of 259 environmental and social screenings were completed during the previous quarter. Both the project and IPs' environmental and social teams ensure that the proposed mitigation and management measures align with the Bank's guidelines.

Village Reconstruction Committee (VRC)

The Village Reconstruction Committee (VRC) is a community-based organization that plays a crucial role in ensuring sustainable development and environmentally sound rehabilitation during the rehabilitation phase of the Sindh People's Housing for Flood Affectees program. They engage the community, strengthen local and institutions.



Training & Development

SAFCO Support Foundation initiated the reconstruction phase of fully damaged houses, including the validation process. Beneficiaries were provided with training and orientations on construction guidelines, and their bank accounts were opened. The construction progress was regularly supervised and monitored by Field Engineers (STAT) teams, and beneficiaries were given continuous technical and non-technical support. Local labor, craftsmen, and masons were also provided with training and guidance on multi-hazard standards during the construction phase.



MOBILIZATION

Monitoring and Evaluation (M&E)

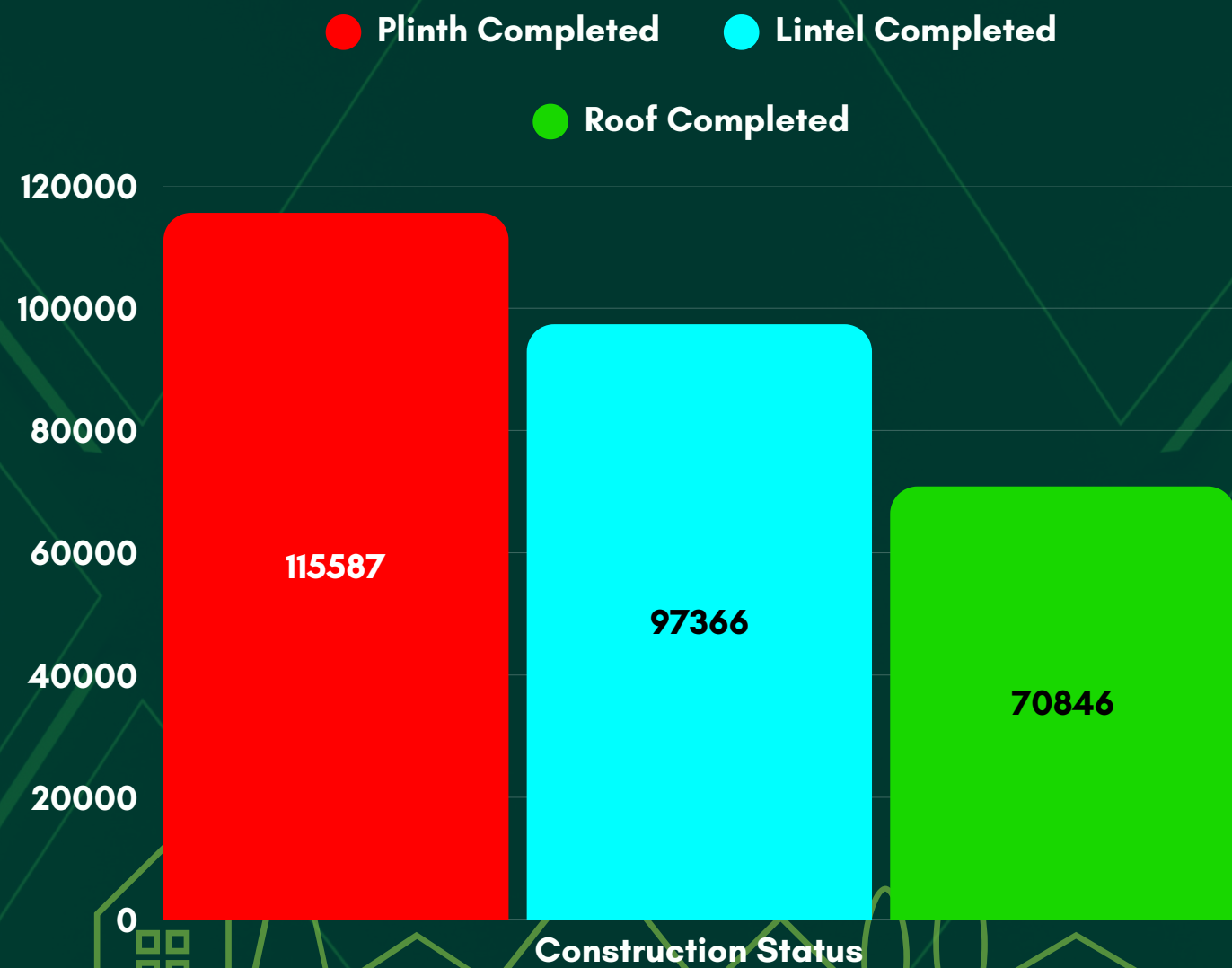
Project monitoring involves various levels and roles for successful implementation. The Head Office supervises data validation, reviews frameworks, and engages stakeholders. The District Office focuses on community engagement.



Grievance Redressal Mechanism



Naushahro Feroze is a district in Sindh Province, Pakistan, located between specific longitudes and latitudes. It shares borders with Khairpur, Larkana, Dadu, Jamshoro, and Shaheed Benazirabad districts, with the Indus River flowing alongside its western dasdnasd asd asdasdasd asd asdasdasd



SPHF HOUSES CONSTRUCTION SUMMARY

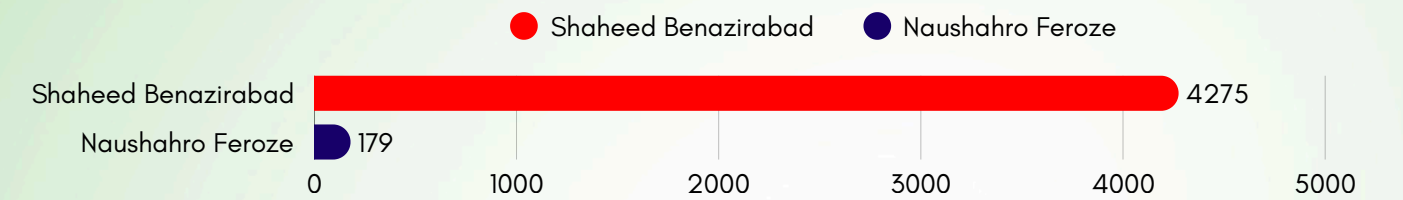
GOVT. OF SINDH AWARDS FOR LAND ENTITLES TO WOMEN BENEFICIARIES

Under the vision of Chairman PPP Bilawal Bhutto Zardari, women across Sindh are receiving land titles in their own names, part of one of the largest residential land title programs in Pakistan's history.

In a defining moment, the First Lady of Pakistan Aseefa Bhutto Zardari distributed these sanads to women in Shaheed Benazirabad today, an act that reflects the Government of Sindh's commitment to restoring dignity, ownership, and recognition to those most affected.

As the nation prepares to celebrate its independence, these women are not just being included they are helping define what an inclusive, just, and resilient Pakistan looks like.

LAND ENTITLEMENT (SANADS)

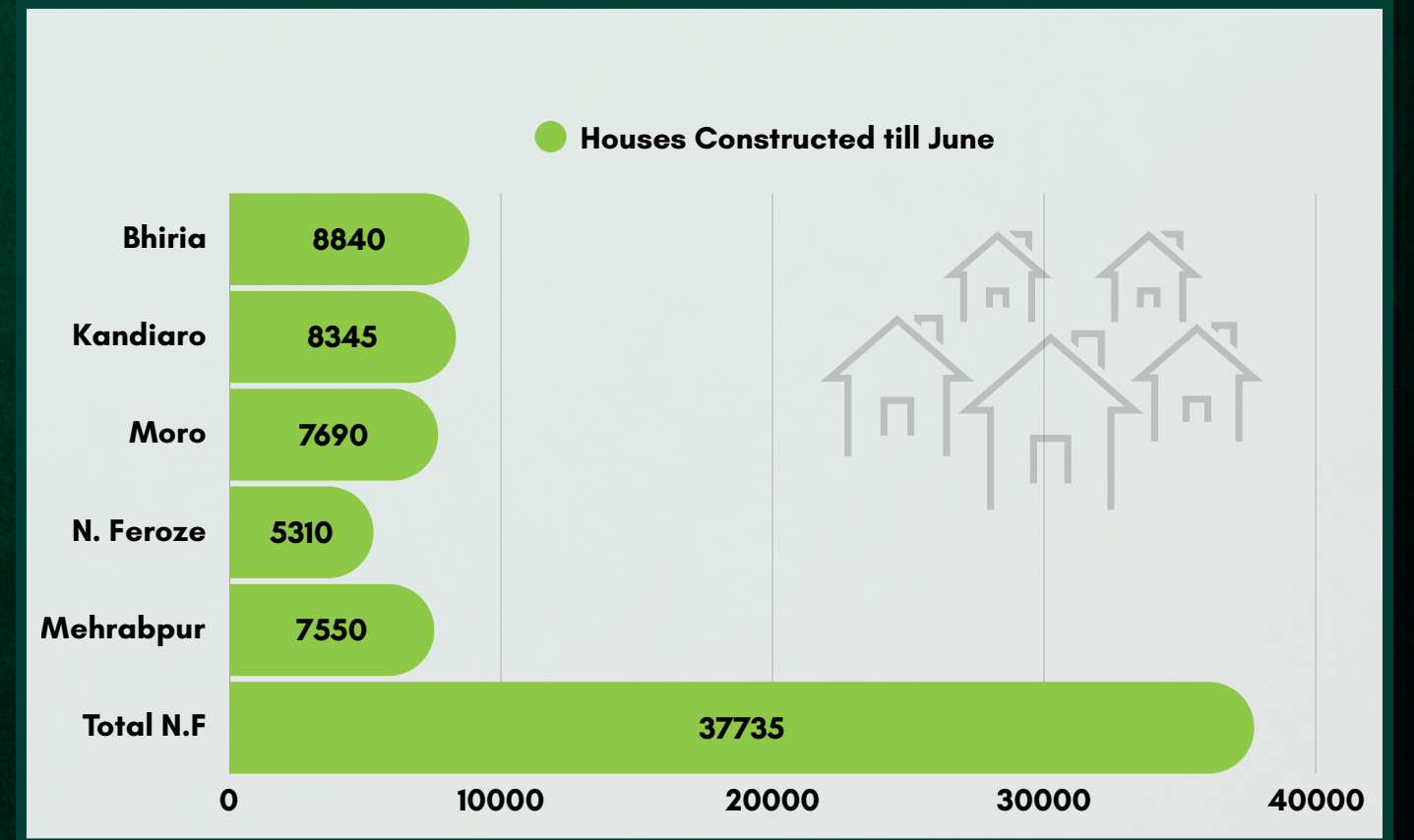
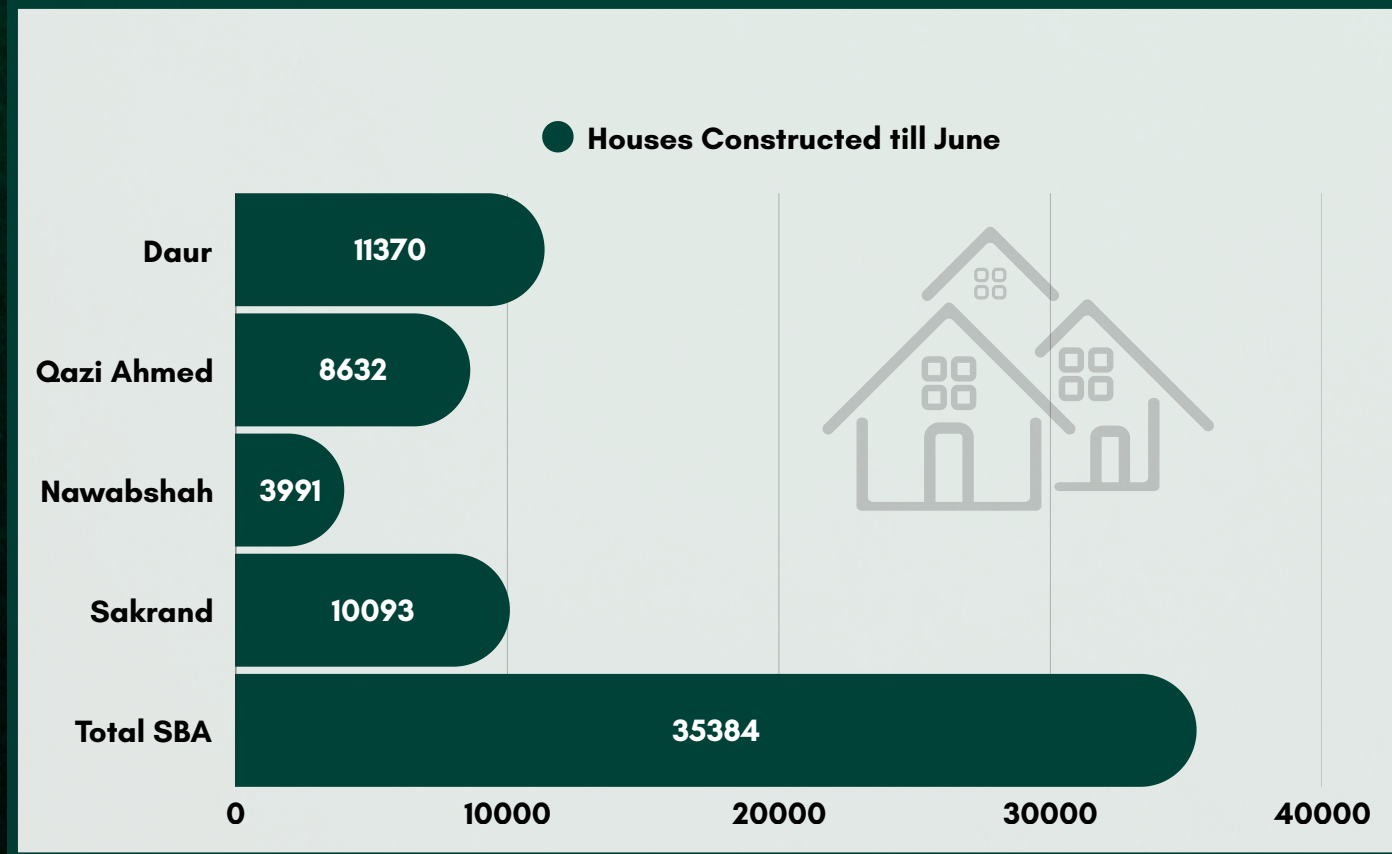


LAND ENTITLEMENT FOR SPHF HOUSES

SHAHEED BENAZIRABAD



NAUSHAHRO FEROZE



MASSON TRAINING

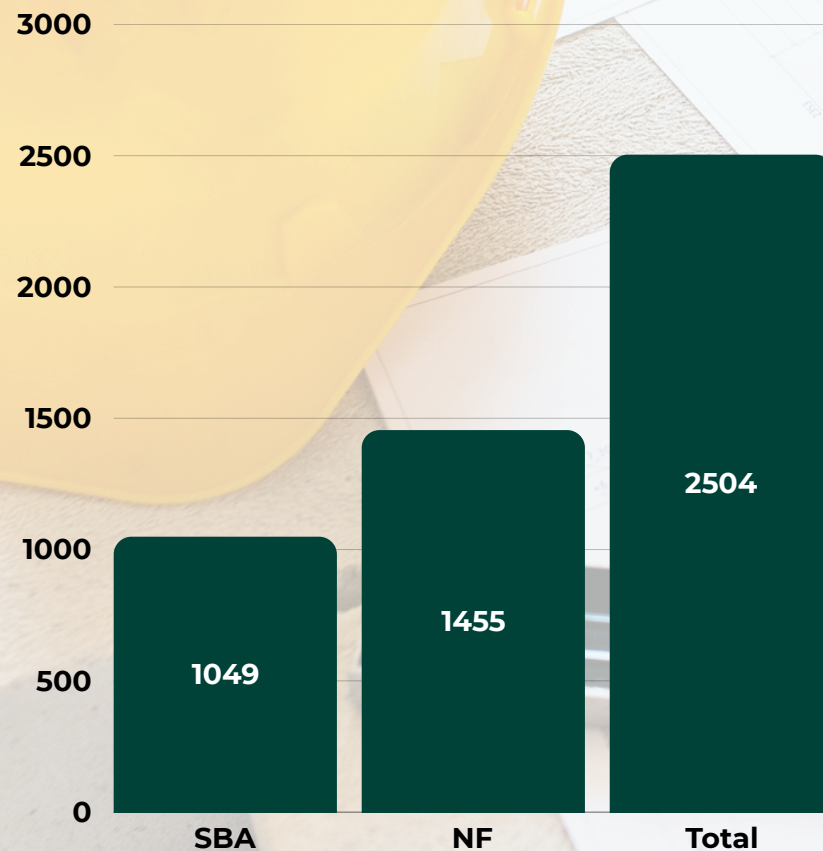
The Masons Capacity Building Program, an integral part of the Sindh Floods Emergency Housing Reconstruction Project, aims to enhance the skills of 2,508 masons across Shaheed Benzirabad and Naushahro Feroze districts. This initiative prioritizes quality construction, aligning with housing reconstruction guidelines, to build resilient houses and foster long-term community stability.



The component empowers masons to construct flood-resilient homes, select suitable sites, ensure optimal material usage, and adhere to SPHF specifications and guidelines. Upon completion, trained masons can build sustainable structures, design homes for maximum safety, and contribute to community resilience. At the end of the two-day training each mason was provided two days Travel and peridorm including the meal and the refreshment during the training.

MASONS Trained

● Total Masons Trained



As of June 2025, 2504 masons have benefited from comprehensive two-day training, with 1049 masons from Shaheed Benazirabad district and 1455 from district Naushahro Feroze district.

Some 594 masons' number of Naushahro Feroze district also includes the masons trained by Catholic Relief Service CRS through an understanding and arrangement by SPHF. The CRSs' services were hired to train 600 masons, as technical training provider to the masons identified by SSF teams.

Empowering masons to build resilient homes and communities.

Skilled masons, resilient communities
Masons build quality, stable homes

Unskilled masons, vulnerable communities
Masons lack skills for resilient building





Asian Development Bank delegation led by Mr. Hong Soo Lee, visited SBA and met SPHF beneficiaries.



Asian Development Bank delegation led by Mr. Hong Soo Lee, visited SBA and met SPHF beneficiaries.



Empowering Rural Women; A step Towards a brighter future. Community Organization in SBA organized capacity building session.



Women Community Organization Celebrates International Women Day at Village Rehmatullah Machi, Taluka Daur, SBA



The Social Mobilization Team from SSF participated in a Two-day ToT on Social and Behaviour Change (SBC) organized by SPHF-UNICEF



Celebrating 16 days of women's activism in Naushahro Feroze, as part of global initiative to advance women's rights and promote gender equality.



A LABORER'S JOURNEY FROM LEAKING ROOFS TO THE SPLENDOR OF GRATITUDE

In the intricate mosaic of life, Safar's narrative unfolds as a compelling saga of resilience, familial bonds, and the transformative power of gratitude. As a laborer and a father to three sons and four daughters, Safar faced the brunt of life's storms when his hard-built house crumbled to the ground during the relentless rains. The very shelter that he meticulously constructed proved vulnerable to the caprices of weather, leaving his family exposed to the elements.

The echoes of Safar's toil were drowned by the tears of a leaking roof, a poignant metaphor for the challenges that beset his humble abode. A laborer by profession, he faced the Herculean task of rebuilding what nature had claimed. Yet, the rains persisted, penetrating the very sanctuary that was meant to shield his family from life's tempests. Amidst the trials, the collaborative efforts of the SAFCO Support Foundation (SSF) and the Sindh People Housing for Flood Affectees (SPHF) became the architects of Safar's redemption. The construction of a new house emerged as the canvas upon which Safar painted the hues of hope, rising like a phoenix from the remnants of adversity.



As Safar steps into the haven of his new home, gratitude permeates the air. The walls, once witnesses to the trials of leaking roofs, now stand as pillars of triumph. The meticulous cleanliness and the carefully chosen decorations bear testimony to a family's dedication to transforming a house into a home.

Safar's gratitude transcends the tangible structure; it encompasses the intangible blessings of security, dignity, and the restoration of familial joy. In the chronicles of his life, the new house becomes not just a shelter but a sanctuary of splendor, an embodiment of the enduring power of resilience and collective compassion.

In this tale of Safar's triumph, we find the echoes of countless individuals who, even in the face of adversity, transformed challenges into opportunities for renewal. His story becomes a testament to the fact that, through unwavering determination and the support of a compassionate community, one can emerge from the ruins of a leaking roof to the splendor of gratitude, adorning a new home with hues of happiness.

RESILIENT FOUNDATIONS, THE COLLABORATIVE JOURNEY OF IMAM BUX AND LIAQUAT



In the annals of human resilience, the collaborative journey of Imam Bux and his son Liaquat emerges as a poignant tale of endurance, familial bonds, and the triumphant spirit that can arise from the rubble of despair. As a father of seven and a son who is a father to three children, they embarked on the arduous task of constructing a new home together—a testament to their shared determination and fortitude.

The trials they faced during the days of floods and rains were nothing short of a crucible, where the elements seemed to conspire to test the very fabric of their existence. Living in tents, each day felt like a tribulation, and the torrential downpours echoed a somber symphony reminiscent of the day of judgment. Amidst the chaos, they found themselves not only without a physical home but also on the precipice of losing hope in ever finding a place to live again.

In the midst of this adversity, the collaborative efforts of the SAFCO Support Foundation (SSF) and the Sindh People Housing for Flood Affectees (SPHF) became the guiding light, illuminating the path towards a new beginning. The construction of their new house, a joint endeavor undertaken by father and son, became a symbol of resilience—a testament to the human capacity to rebuild even when faced with the most formidable challenges.

As Imam Bux and Liaquat step into the sanctuary of their new home, gratitude envelops them like a warm embrace. The walls, erected with shared sweat and determination, stand tall as a monument to the collective strength of a family that refused to be shattered by the storms of life. The echoes of their past tribulations are drowned out by the laughter of children playing in the safety of their newfound haven.

Their happiness transcends the boundaries of their home; it encompasses the familial joy of overcoming adversity and the shared triumph that binds them together. In the chronicles of their lives, the new house becomes not just a shelter but a symbol of the unbreakable bonds that can withstand the tempests of life.

In this tale of resilient foundations, we find the echoes of countless families who, even in the face of the harshest elements, find strength in unity and determination. The story of Imam Bux and Liaquat becomes a testament to the fact that, through collaboration and shared resilience, one can rebuild not only physical structures but also the very foundations of hope that endure beyond the floods of life.





MOLA BUX, TILLING RESILIENCE IN THE FACE OF ADVERSITY

In the vast canvas of rural life, Mola Bux emerges as a resilient figure, a farmer and patriarch to a sprawling family of twelve. His tale is one of unwavering determination, steadfast resilience, and the indomitable spirit that can till through the harshest floods of life.

As a farmer, Mola Bux faced the relentless onslaught of floods that submerged his fields and the lands surrounding his home. The inundation not only posed a threat to his agricultural endeavors but also brought forth immense challenges for the substantial family he presided over. In the wake of the deluge, the fields, once fertile with promise, became waterlogged plains, and the prospect of feeding his large family appeared like an insurmountable task.

Mola Bux, however, didn't bear the burden of these challenges alone. His sons, laboring in the bustling city, became beacons of support. Through their hard work, they sent the necessary funds to Mola Bux, bridging the gap between the rural homestead and the urban grind. The financial support provided a lifeline for Mola Bux, enabling him to navigate the troubled waters of daily expenses and ensuring a semblance of stability for his family.

The collaborative effort of Mola Bux and his sons became a testament to the strength that familial bonds can harbor in the face of adversity. It was not just about surviving the floods but about thriving against the odds, sowing the seeds of resilience and harvesting the fruits of collective determination.

Now, as Mola Bux looks upon his family in the sanctuary of their home, gratitude fills his heart. The challenges, once looming like storm clouds, have given way to a sense of contentment and happiness. The support from his sons and the communal resilience displayed by the family have transformed the narrative of hardship into a tale of triumph.

In the chronicles of his life, the new house stands not just as a shelter but as a symbol of the strength that emanates from unity. Mola Bux's journey becomes a beacon of hope, illustrating that even in the face of the most formidable floods, the seeds of resilience can be sown, tilled, and cultivated to yield a bountiful harvest of joy and stability.

In this tale of farming resilience, we find the echoes of countless individuals who, through shared efforts and collective strength, discover the ability to not only weather the storms of life but to flourish in their aftermath. Mola Bux's story becomes a testament to the enduring spirit of familial bonds and the ability of a united front to turn the darkest of days into the promise of a brighter tomorrow.



AYAZ, A FARMER'S RESILIENCE AMIDST NATURE'S WRATH

In the rustic landscapes where fields echo with the tales of hard work, Ayaz, a farmer and the president of the Village Reconstruction Committee (VRC), found himself entangled in a gripping saga of despair and eventual triumph. The backdrop of his story unfolds against the canvas of floods, where the tempest of nature tested not only his resilience as a farmer but also the very fabric of hope that clung to his heart.

As the floodwaters surged, Ayaz and his fellow villagers faced an exodus from their homes, seeking refuge on the unforgiving roads that bore witness to their struggles. Ayaz, once the proud owner of more than 20 goats, saw his livestock succumb to the deluge. Each goat, a testament to his hard-earned labor, was swept away by the relentless currents, leaving Ayaz in a state of profound loss.

The floodwaters not only inundated his fields but also seemed to drown his spirit, extinguishing the flame of hope that had fueled his endeavors. The once lush and thriving landscape transformed into a desolate expanse, mirroring the emptiness Ayaz felt as he surveyed the wreckage of his livelihood.



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SECTION - III INTEREST FREE LOAN - IFL

INTEREST FREE LOANS - IFL Funded by PPAF

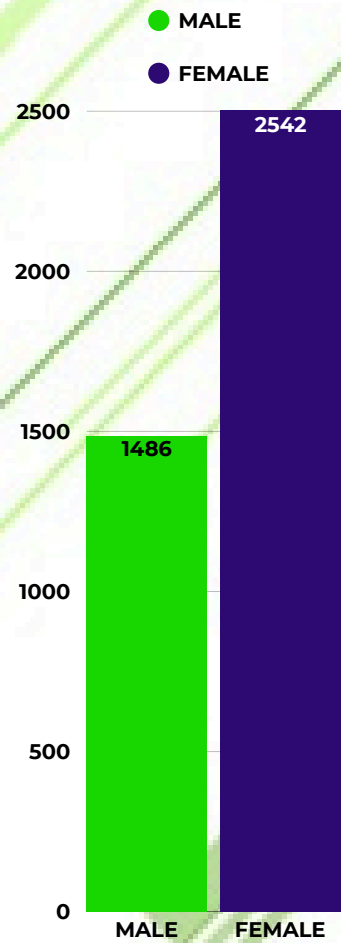


Pakistan Poverty Alleviation Fund - PPAF with the association of Federal Government of Pakistan has launched "Prime Minister Interest Free Loan Scheme" for the ultra-poor, who are below the poverty line according to the Poverty Score Card data conducted by BISP. PPAF the Partner Organization of SAFCO Support Foundation - SSF has granted 80 million for one year program as trial and SSF has successfully implemented this program in new areas of mainly two Districts Sanghar and Thatta where four branches would be opened as per the implementation plan. Interestingly, three branches have been established, two in District Sanghar (Tehsil Khipro - UCs "Mathoon Chanio and Kamil Hingoro" and one Branch in District Thatta Tehsil Thatta - UC Gharho and the second branch shall be inaugurated swiftly in UC Waar. These branches would target 4000 male female clients with equal loan distribution.

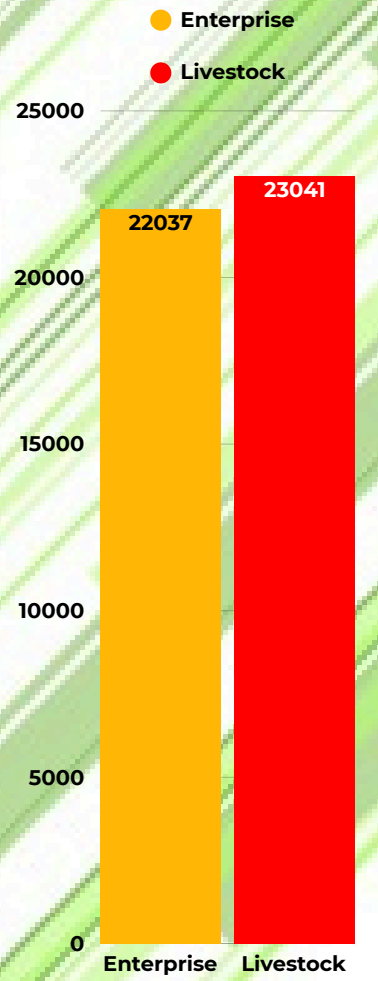


The scheme is focusing over the people are in the score of (0 - 40) and are registered in the conducted PSC data by PPAF and BISP. The IFL is extendable program and that ought to be for two years. The project IFL shall amplify the income generating resources and employability for the underprivileged segment of the society; this shall emancipate men, women and youth. A special focus shall also be given over the participation of women and youth as they become socially, morally, spiritually and domestically empowered. Moreover, it has been scheduled to build the capacity of unbanked people through delivering trainings of record keeping; saving, income generating act, financial management, livestock rearing and bearing trainings, as well as deliveries of credit, micro life and health insurance, skill enhancement and capacity building trainings to the clients are under the PSC calculations.

GENDER RATIO of IFL Active Clients



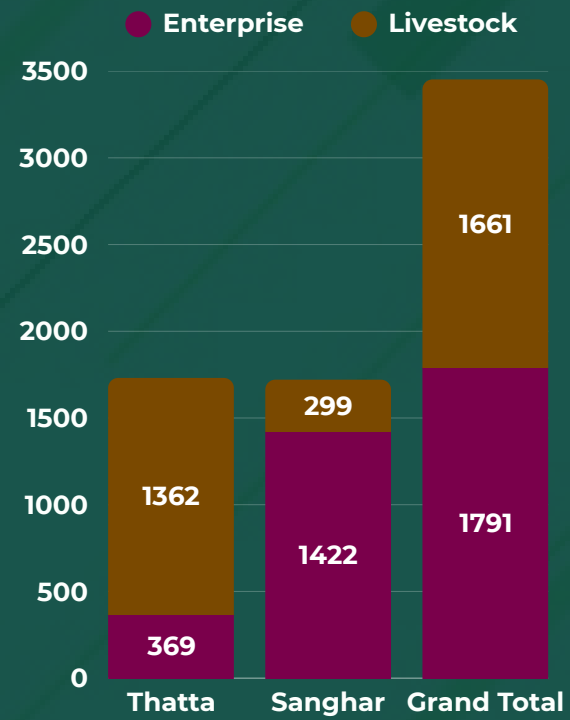
Sectorwise Portfolio



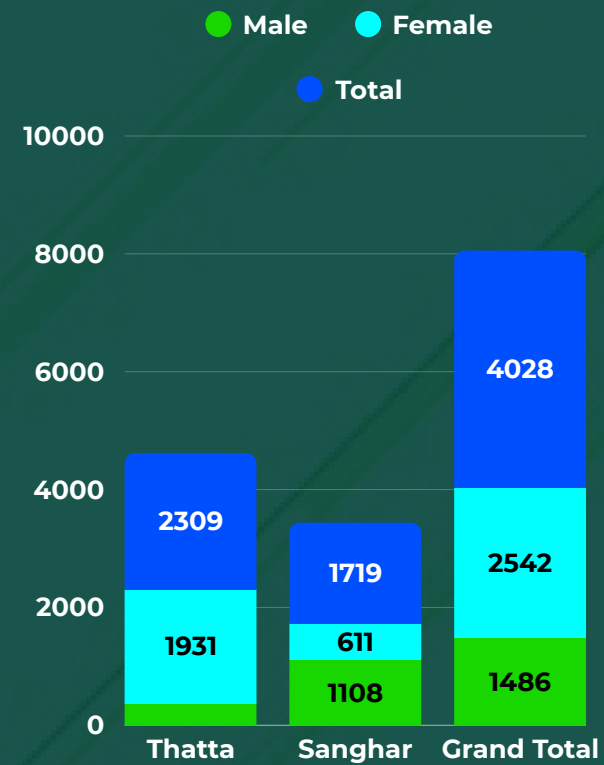
Total Disbursement



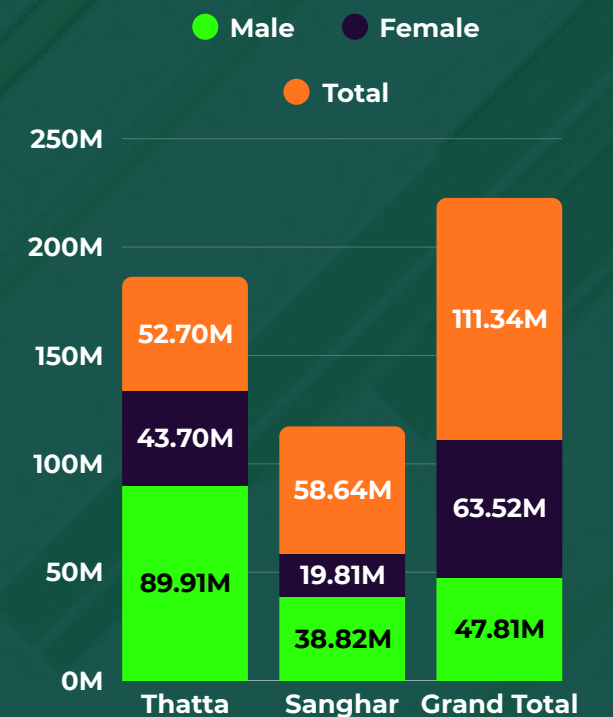
Sectorwise Disbursement



Active Loans



Active Outstanding Loans





FROM FARMER TO ENTREPRENEUR YAR MUHAMMAD'S JOURNEY TO SUCCESS WITH SSF

In the bustling city of Mirpur Sakro, nestled within District Thatta, resides Yar Muhammad, a man whose journey from poverty to prosperity stands as a testament to the transformative power of microfinance. Born into a humble household, Yar Muhammad's early years were marked by struggle and hardship, yet amidst the adversity, he harbored a steadfast ambition to carve out a better future for himself and his family.

Working as a farmer, Yar Muhammad found himself trapped in a cycle of financial instability, unable to break free from the constraints of poverty despite his tireless efforts. However, his determination to succeed never wavered, and when he learned about the Interest-Free Loan (IFL) program offered by SAFCO Support Foundation (SSF), funded by the Pakistan Poverty Alleviation Fund (PPAF), he saw an opportunity to turn his dreams into reality.

With a loan of 30,000 PKR secured through SSF, Yar Muhammad took a bold step towards entrepreneurship, investing in a Chicken Poultry Shop. To his delight, the venture proved to be a resounding success, yielding substantial profits and paving the way for further expansion. Buoyed by his initial success.

With each passing year, Yar Muhammad's business empire grew, as he transitioned from a small-scale poultry shop owner to a wholesale supplier of chickens in the city. Along the way, he remained steadfast in his commitment to education, ensuring that his children and brothers received the opportunities he had longed for in his youth.

Today, Yar Muhammad stands as a shining example of the transformative impact of microfinance, his success a testament to the vision and support provided by SSF and PPAF.

Grateful for the opportunities afforded to him, Yar Muhammad reflects on his journey with humility and gratitude. Without the assistance of SSF and PPAF, he acknowledges that his dreams of entrepreneurship and financial stability would have remained just that – dreams. Yet, thanks to their support, he has not only achieved his goals but has also become a pillar of strength and support for his family and community.



FROM ADVERSITY TO EMPOWERMENT THE JOURNEY OF SHAHIDA WITH SSF

In the heart of Village Jamal Bhambhro, nestled within the Union Council of Kamal Hingoro, resides Shahida, a woman whose journey from adversity to prosperity epitomizes the transformative power of microfinance. Born into a family grappling with poverty, Shahida's aspirations for education were thwarted by the harsh realities of rural life, where opportunities for girls to pursue learning were scarce. Despite her truncated schooling, Shahida's spirit remained resilient, and she channeled her energy into assisting her mother with embroidery work, learning the craft from a tender age.

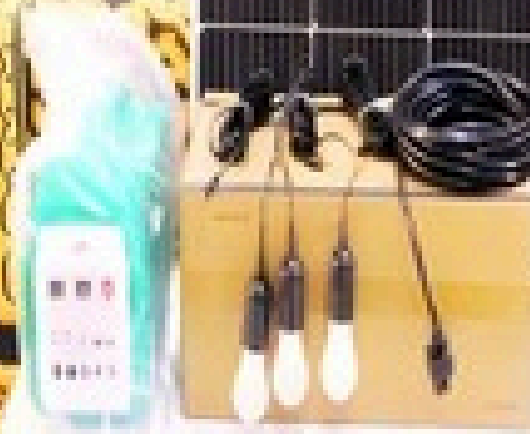
Upon her marriage to Anwar Ali, Shahida encountered the familiar struggle of making ends meet in an environment where financial stability seemed like a distant dream. Anwar's toil as a farmer and a part-time worker at a petrol station barely sustained their modest household, leaving them trapped in a cycle of perpetual struggle.



Recognizing the opportunity for a better future, Shahida seized the chance and persuaded her husband to explore the possibility of availing themselves of the microfinance facility. Together, they embarked on a journey to the nearest SSF's branch office in Khipro, where they were greeted with warmth and guidance by the compassionate staff. Armed with determination and a loan of 32,000 PKR secured in 2020, Shahida invested in a sewing machine and embroidery materials, laying the foundation for her entrepreneurial venture.

Buoyed by her triumphs, Shahida's entrepreneurial spirit soared, prompting her to seek additional funding of 48,000 PKR for the expansion and enhancement of her existing businesses. With unwavering determination and prudent management, she navigated the complexities of entrepreneurship, transforming adversity into opportunity with each calculated stride. Today, Shahida stands as a beacon of empowerment, a testament to the profound impact of IFL by PPAF in uplifting marginalized communities.

In the verdant landscape of Village Jamal Bhambhro, Shahida's story reverberates as a testament to the transformative potential of microfinance in emancipating individuals from the shackles of poverty. Her journey serves as a poignant reminder that within the depths of adversity lies the seeds of resilience, waiting to be nurtured into blossoming fields of opportunity.



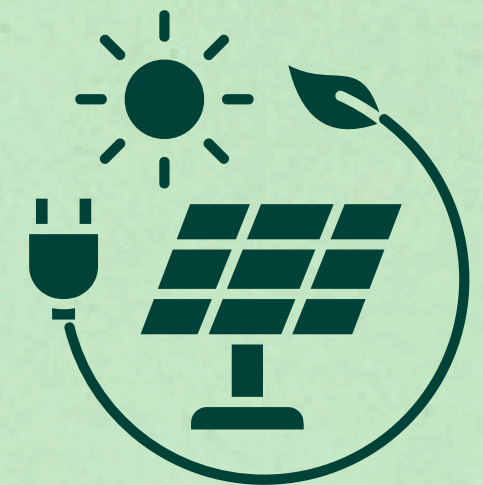
SECTION - III SINDH SOLAR ENERGY PROJECT

Sindh Solar Energy Project (SSEP): Empowering Rural Communities Through Sustainable Energy

In 2025, the Safco Support Foundation (SSF) played a pivotal role in advancing sustainable energy access in Sindh Province through its implementation of Component-3 of the Sindh Solar Energy Project (SSEP). This initiative, funded and overseen by relevant provincial authorities, aimed to bridge the energy gap for underserved populations by distributing high-quality, VeraSol-certified Solar Home System (SHS) kits to low-income households. Targeting families with Benazir Income Support Programme (BISP) poverty scores between 21 and 50, the project focused on two key districts: Shaheed Benazir Abad and Naushahro Feroze.



The project's duration spanned from January to October 2025, with SSF acting as the last-mile distributor for non-consulting services. By providing affordable solar solutions, SSEP not only addressed immediate energy needs but also contributed to long-term goals of reducing carbon emissions, promoting gender-inclusive development, and enhancing household productivity. Each SHS kit included an 80W solar panel, an 18 AH Li-Iron Phosphate battery with a 2-year warranty, three LED bulbs, a mobile charging port, and a 13W DC fan—components designed for durability and ease of use in rural settings.

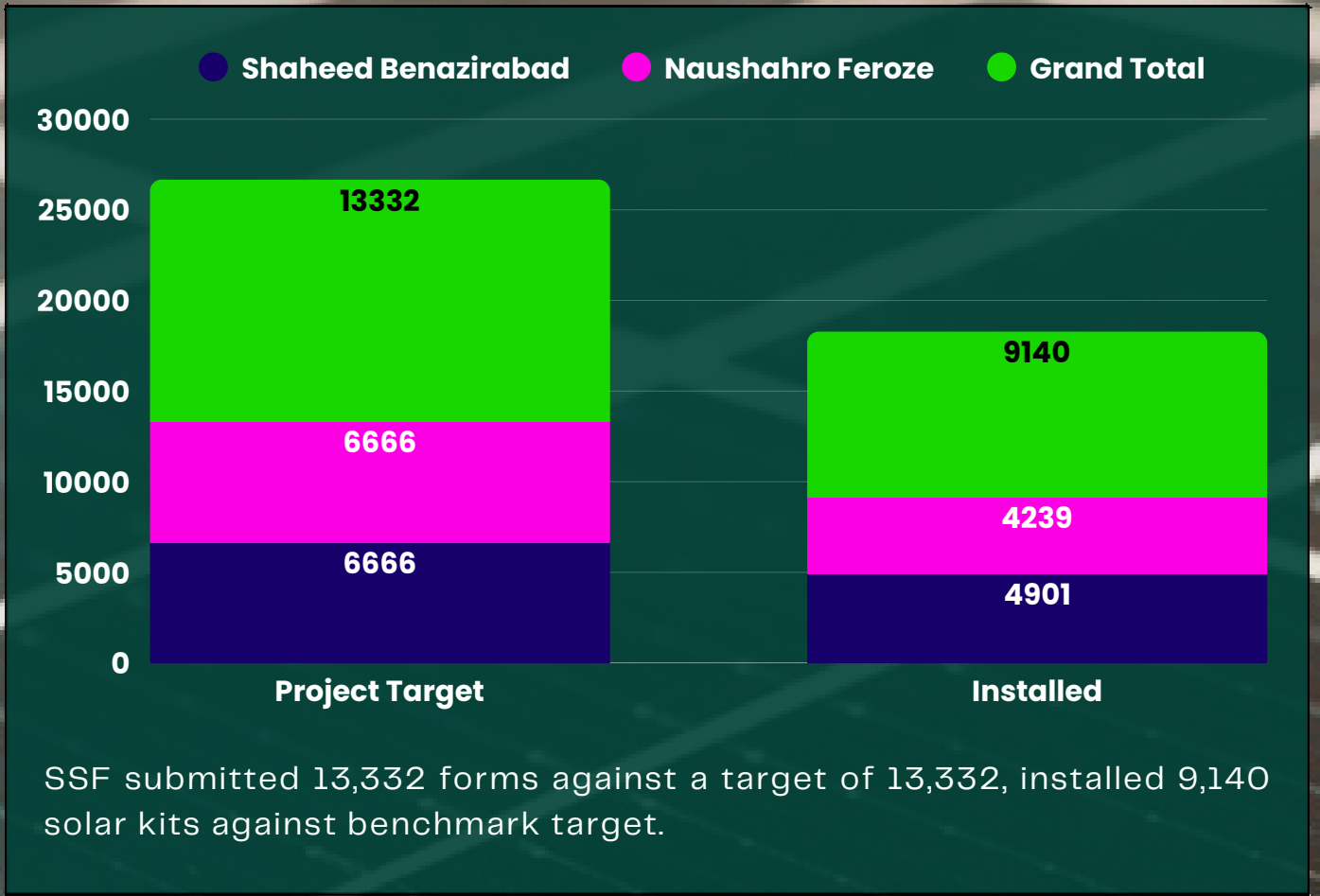
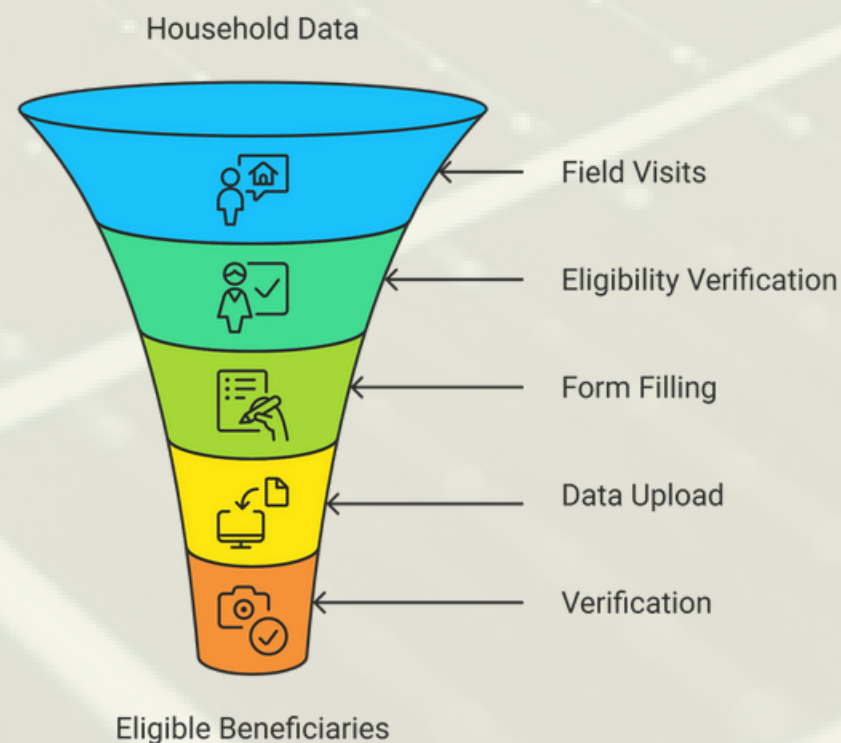


SSF's approach emphasized transparency, community engagement, and digital tracking via a Management Information System (MIS). This ensured that every step, from beneficiary identification to installation, was documented and verifiable. As of September 10, 2025, SSF had surpassed initial targets in several areas, demonstrating efficient execution amid logistical challenges such as remote terrain and seasonal weather variations.

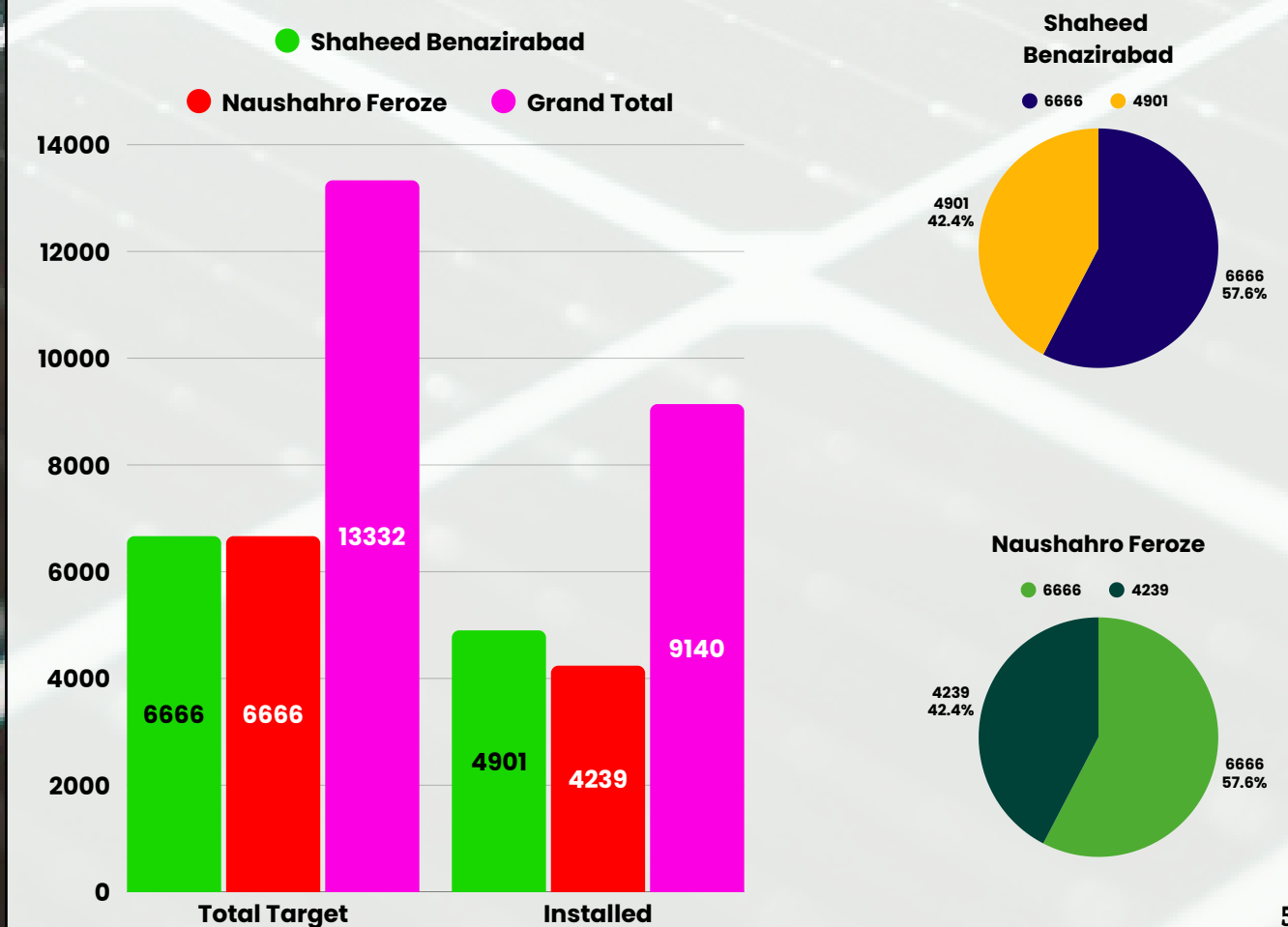


Training sessions for staff focused on BISP eligibility criteria, MIS usage, and safety protocols, fostering a culture of accountability. By leveraging local hires, SSF minimized travel costs and maximized community trust, which was crucial in areas with limited infrastructure.

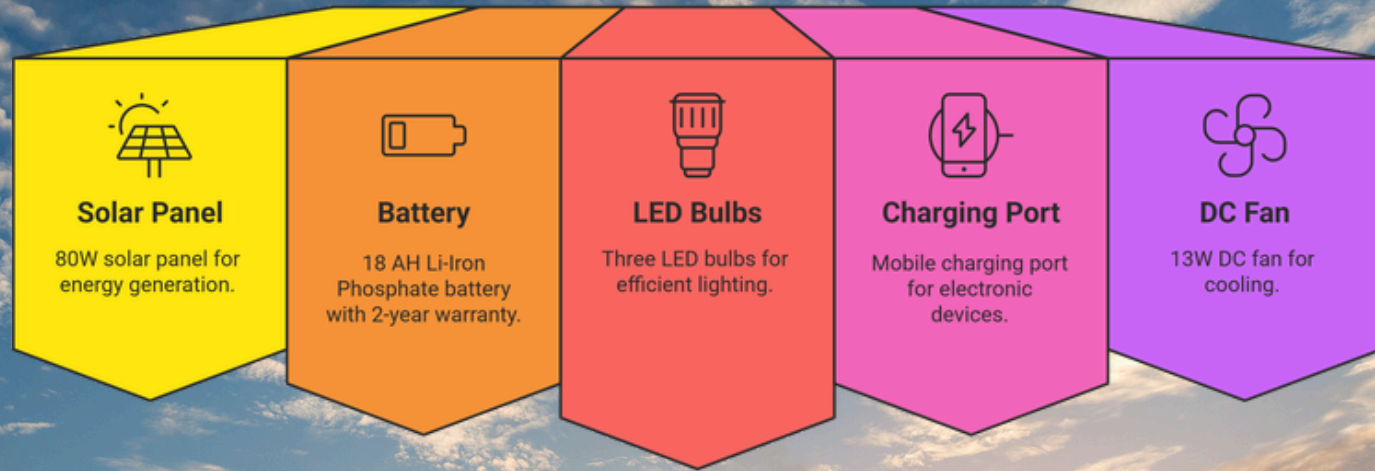
SSEP Beneficiary Selection Process



INSTALLATION & COMMUNITY SUPPORTED



SOLAR KIT COMPONENTS DISTRIBUTED



Feb, 21st, 2025 The Sindh Solar Energy Project - SSEP inaugural ceremony in District Shaheed Benazirabad and solar kits distribution



March 14th, 2025, Distributed 55 home-based solar systems in Taluka Naushahro Feroze & Moro, District Naushahro Feroze.

SECTION - IV WAY FORWARD



WOMEN ENTREPRENEURS



WASH



EDUCATION



HEALTH

Moving forward, SAFCO Support Foundation (SSF) will strengthen its commitment to inclusive, community-driven development by scaling integrated interventions across Women's Economic Empowerment, WASH, Education, and Health. SSF will continue to adopt a needs-based, participatory, and sustainability-focused approach, ensuring that development outcomes are locally owned, gender-responsive, and resilient.

In the area of **Women Incubation Center**, SSF will expand platforms that enable women particularly from rural and marginalized communities to access skills development, enterprise support, financial inclusion, and market linkages. By fostering innovation, mentorship, and entrepreneurship, SSF aims to enhance women's economic participation and leadership in local economies.

Within **WASH**, SSF will deepen its focus on sustainable access to safe water, sanitation, and hygiene through improved infrastructure, behavior change communication, and strengthened community institutions. Enhanced monitoring, technical innovation, and capacity building of local committees will remain central to ensuring long-term functionality and health impact.

In **Education**, SSF will prioritize reaching out-of-school children through Non-Formal Education initiatives, providing flexible learning opportunities that address barriers of poverty, gender, and access. By collaborating with communities and stakeholders, SSF will support pathways for learning continuity, literacy, and life skills development for children who remain excluded from formal education systems.

In **Health**, SSF will advance community health resilience through targeted capacity building, awareness, and preventive health interventions. Strengthening local knowledge, community health leadership, and referral linkages will remain key to improving health outcomes in rural and underserved areas.

Across all thematic areas, SSF will emphasize partnerships, innovation, digital integration, and evidence-based planning, while aligning interventions with national priorities and Sustainable Development Goals (SDGs). Through continuous learning, accountability, and community engagement, SSF will strive to create lasting social impact, improved quality of life, and inclusive development outcomes for vulnerable populations.

WOMEN INCUBATION CENTER



Socio-economic, cultural, and religious factors in South Asia impede women's participation in entrepreneurship. Women in Pakistan face challenges like wage disparities, discriminatory practices, limited support, and barriers to scaling up businesses. Rural women encounter socio-cultural obstacles, financial illiteracy, and limited access to services, hindering their economic growth. Addressing these challenges is crucial to support rural women entrepreneurs.



WAY FORWARD

To address these issues, the SAFCO Support Foundation (SSF) proposes the establishment of an Incubation Center of Women Inclusive Branch. The center aims to provide a platform for rural women farmers to access business leadership, entrepreneurship, marketing opportunities, and financial resources. Through the center, women will receive business development services, including trainings, market linkages, access to finance, and support for scaling up their businesses. The center will act as a comprehensive platform for networking, support, and financial inclusion for rural women.



ABOUT

The socio-economic, cultural, religious, and taboo factors in South Asia significantly influence women's engagement in entrepreneurship. Women-owned small and medium enterprises (W-SMEs) play a vital role in boosting economies, generating employment, empowering women entrepreneurs, and enhancing social well-being. Despite these positive impacts, women entrepreneurs encounter various obstacles like wage disparities, inadequate support, and limited financial services access.

In Pakistan, women face social and economic challenges that impede their entrepreneurial endeavors. Particularly in rural areas, women confront hurdles such as discriminatory norms, knowledge limitations, and financial constraints. Nevertheless, due to Pakistan's agriculture-focused economy, the involvement of rural women in agro-based businesses offers a pathway towards their economic empowerment.

The Incubation Center will offer business development services, including training, market linkages, access to finance, and government facilitation. By creating a comprehensive platform for rural women networking, the Incubation Center will foster innovation, creativity, and connectivity with investors and mentors.

The strategic objectives of the Incubation Center are networking and collaboration, skill-building and education, access to funding and resources, advocacy and policy change, and community building and support. The center will also provide services such as networking opportunities, advocacy and representation, training and education, access to capital, mentoring and support, marketing and promotion, and organizing events and conferences.

The Incubation Center's membership cycle will consist of three phases: outreach for startups, incubation/training/mentoring activities, and delivery of legal assistance, product development, and events/workshops for marketing. Each phase will involve specific activities conducted by staff members.

The Incubation Center of Women Inclusive aims to promote economic and women's social empowerment, encourage women's participation in the private sector as entrepreneurs, and create a supportive and inclusive business environment. The center will also collaborate with the State Bank of Pakistan on financial services and subsidies and facilitate participation in business expos and melas.



By establishing the Incubation Center of Women Inclusive, we aim to foster creativity, innovation, and women's economic empowerment in rural areas. The center will support women entrepreneurs, facilitate networking and collaboration, and provide access to resources and funding. It will advocate for gender equality, offer skill-building programs, and create an inclusive community committed to women's success in business.



WATER, SANITATION AND HYGIENE



Rural and underserved villages in Sindh face persistent challenges in accessing safe drinking water, adequate sanitation, and proper hygiene facilities. Many settlements lack basic water infrastructure, sanitation systems, and waste management services, while open defecation and waterborne diseases remain widespread. These issues are further compounded by limited community awareness, weak local institutional capacity, and absence of sustained behavior change mechanisms.

Small and remote villages often with fewer than 150 households are particularly vulnerable due to minimal government coverage and limited presence of development interventions. Poor water quality, non-functional or insufficient hand pumps, lack of household latrines, inadequate drainage, and weak hygiene practices pose serious health risks, especially for women, children, and marginalized populations. Without structured community engagement, technical planning, and long-term sustainability measures, WASH-related challenges continue to undermine health, dignity, and overall quality of life.

WAY FORWARD

To address these challenges, SAFCO adopts a community driven, needs-based WASH intervention model that integrates infrastructure development, capacity building, and behavior change communication.

The approach begins with village identification and need assessment, conducted in collaboration with Village Reconstruction Committees (VRCs) and community members. Through focused group discussions (FGDs) with men and women, SAFCO teams identify priority WASH needs and feasible solutions while clearly defining community roles and responsibilities.

Based on technical and social feasibility assessments, project digests and village development plans are prepared by engineering and technical teams. These plans guide the implementation of tailored WASH interventions, including installation and rehabilitation of water supply systems, construction of sanitation facilities, and improvement of village-level drainage and pavements.

The solution also emphasizes capacity building and community engagement through hygiene promotion sessions, operation and maintenance trainings, strengthening of VRCs, formation of community-based protection committees, and large-scale behavior change campaigns. Regular monitoring, pre- and post-intervention surveys, water quality testing, and celebration of global WASH events ensure sustainability, ownership, and long-term impact.



ABOUT

SAFCO's WASH program aims to improve health, dignity, and living conditions in vulnerable rural communities through sustainable access to safe water, sanitation, and hygiene services.

The program operates across 370 villages, benefiting 22,675 families women, men, and children by ensuring reliable access to safe drinking water and culturally appropriate sanitation facilities. Interventions include the installation and rehabilitation of hand pumps, water treatment and filtration systems, water quality monitoring, and development of household and communal sanitation infrastructure.

Key sanitation initiatives include the provision of family-shared pour flush latrines, sewerage and disposal systems, open and covered drains, and brick or concrete pavements to improve environmental hygiene. These efforts have significantly reduced open defecation and improved sanitation utilization across targeted areas.

Alongside infrastructure, the program prioritizes capacity building and behavior change, reaching all beneficiary households through hygiene awareness sessions, IEC material distribution, village cleaning campaigns, and engagement in global WASH observance days such as World Water Day, World Handwashing Day, and World Toilet Day.

By combining technical excellence, community participation, and sustained engagement, SAFCO's WASH program delivers measurable health outcomes, reduced disease risks, and long-term community resilience.



SSF Team engaged with community to assess the needs for WASH in Village Muhammad Hashim, Taluka Bhiria, District Naushahro Feroze

EDUCATION

Sindh province is experiencing a severe education access crisis, with an estimated 6.5–7.8 million children aged 5–16 years out of school due to systemic challenges including poverty, gender disparities, lack of infrastructure, and socio-economic barriers to formal schooling.

With nearly 44% of school-age children not enrolled in formal education systems, many children particularly girls remain excluded from learning opportunities and are at increased risk of lifelong disadvantage.

The formal education system has not been able to reach these vulnerable children due to limitations in capacity, geographic access, and resource allocation, leading to persistent out-of-school populations across both rural and urban districts of Sindh.

WAY FORWARD

To address the education exclusion crisis in Sindh, the SAFCO Support Foundation (SSF) will establish Non-Formal Education (NFE) Centers tailored to out-of-school children, offering flexible and inclusive learning pathways outside the formal schooling system.

These centers will provide age-appropriate literacy, numeracy, life skills, and foundational education designed to meet the needs of children who have never enrolled or have dropped out of school. The curriculum will be culturally relevant and delivered through trained facilitators in community settings, thereby removing barriers related to distance, cost, and rigid school schedules.

Complementary awareness campaigns will engage parents, community leaders, and stakeholders to promote the value of education, reduce gender barriers, and create supportive environments for sustained learning and eventual integration into formal education systems where appropriate.

The initiative aims to significantly reduce the number of out-of-school children in targeted districts of Sindh and enable equitable access to basic education for boys and girls.



HEALTH

Rural communities in Pakistan face persistent health challenges due to limited access to quality health services, low awareness of preventive care, and insufficient community health capacity. The lack of structured training on key health practices such as maternal and child health, nutrition, hygiene, disease prevention, and first-aid contributes to preventable illness, poor health outcomes, and high burdens of disease in underserved areas.

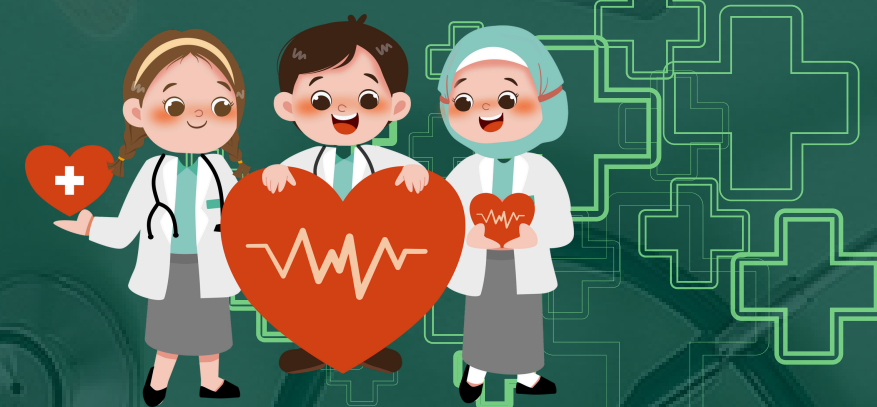
These gaps are compounded by limited availability of trained health workers in rural settings, cultural barriers to health seeking behavior, and low community engagement in health promotion. Without systematic capacity building, rural populations remain vulnerable to public health risks and unable to effectively manage basic health needs.

WAY FORWARD

To strengthen health outcomes in rural areas, SSF will implement a Community Health Capacity Building Program aimed at empowering community members with essential knowledge and skills to improve health, prevent disease, and increase utilization of health services.

The program will provide targeted training for community health volunteers, women's groups, and local leaders on topics including maternal and newborn care, immunization awareness, nutrition and diet, hygiene promotion, prevention of communicable diseases, basic first-aid, and referral pathways to formal healthcare facilities.

Through interactive workshops, community health sessions, and partnership with local health providers, the initiative will foster community ownership of health practices and ensure sustainability of health improvements. By building local capacity, SSF will contribute to healthier, more resilient rural communities with improved awareness and proactive engagement in health and well-being.



SECTION - V
FINANCIAL & AUDITORS REPORT



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SAFCO SUPPORT FOUNDATION

Report on the Audit of the Unconsolidated Financial Statements

Opinion

We have audited the unconsolidated financial statements of Safco Support Foundation (the Foundation), which comprise the unconsolidated statement of financial position as at June 30, 2025, and the unconsolidated statement of income and expenditure and other comprehensive income, the unconsolidated statement of changes in fund balances, the unconsolidated statement of cash flows, for the year then ended, and notes to the unconsolidated financial statements, including material accounting policy information and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the unconsolidated statement of financial position, the unconsolidated statement of income and expenditure and other comprehensive income, the unconsolidated statement of changes in fund balances, the unconsolidated statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Foundation's affairs as at June 30, 2025 and of the surplus and other comprehensive income, its cash flows and the changes in fund balances for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the unconsolidated Financial Statements section of our report. We are independent of the Foundation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Unconsolidated and Consolidated Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the director's report but does not include the unconsolidated financial statements and our auditor's report thereon.

Our opinion on the unconsolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the unconsolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the unconsolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Unconsolidated Financial Statements

Management is responsible for the preparation and fair presentation of the unconsolidated financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of unconsolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the unconsolidated financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Unconsolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the unconsolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these unconsolidated financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the unconsolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the unconsolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the unconsolidated financial statements, including the disclosures, and whether the unconsolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- proper books of account have been kept by the Foundation as required by the Companies Act, 2017 (XIX of 2017);
- the unconsolidated statement of financial position, the unconsolidated statement of income and expenditure and other comprehensive income, the unconsolidated statement of changes in fund balances, the unconsolidated statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Foundation's business; and
- no zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Zulfikar Ali Causer.

KARACHI

DATED: 24 NOV 2025

UDIN: AR202510067sGBAjv9Krn

BDO EBRAHIM & CO.
CHARTERED ACCOUNTANTS

SAFCO SUPPORT FOUNDATION
(A COMPANY REGISTERED UNDER SECTION 42 OF THE COMPANIES ACT, 2017)
UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT JUNE 30, 2025

	Note	2025 Rupees	2024 Rupees
ASSETS			
NON-CURRENT ASSETS			
Property and equipment	5	166,587,497	135,116,003
Right-of-use assets	6	9,932,162	12,162,367
Security deposits	7	540,000	590,000
Investment in subsidiary	8	850,000,000	850,000,000
Long term loans	9	23,277,258	9,936,129
Micro credit loan portfolio	10	4,996,845	4,144,988
		<u>1,055,333,762</u>	<u>1,011,949,487</u>
CURRENT ASSETS			
Current maturity of:			
- long term loans	9	5,130,330	18,468,929
- micro credit loan portfolio	10	98,893,537	59,882,381
Loan to enterprises	11	2,303,332	2,303,332
Advances and prepayments	12	3,102,750	1,483,792
Other receivables	13	95,228,769	88,523,582
Grant receivable from a donor	14	843,489	3,977,440
Cash and bank balances	15	181,658,379	263,515,759
		<u>387,160,586</u>	<u>438,155,215</u>
TOTAL ASSETS		<u>1,442,494,348</u>	<u>1,450,104,702</u>
FUNDS AND LIABILITIES			
FUNDS AND SURPLUS			
Unrestricted accumulated fund		924,627,236	906,871,350
Restricted grant for property and equipment		4,220,677	4,220,677
Endowment fund		16,650,579	16,650,579
Surplus on revaluation of property and equipment	16	65,883,780	32,108,452
		<u>1,011,382,272</u>	<u>959,851,058</u>
LIABILITIES			
NON-CURRENT LIABILITIES			
Deferred grant for property and equipment	17	13,227,716	16,055,398
Deferred grant for operations	18	69,603,775	129,734,877
Lease liabilities against right of use asset	19	6,236,499	9,203,599
Revolving fund	20	68,265,955	68,265,955
		<u>157,333,945</u>	<u>223,259,829</u>
CURRENT LIABILITIES			
Current portion of lease liabilities against right of use asset	19	6,787,376	4,936,411
Due to related party	21	256,398,256	241,797,078
Accrued and other liabilities	22	10,592,499	20,260,326
		<u>273,778,131</u>	<u>266,993,815</u>
TOTAL FUNDS AND LIABILITIES		<u>1,442,494,348</u>	<u>1,450,104,702</u>
CONTINGENCIES AND COMMITMENTS	23		

The annexed notes from 1 to 39 form an integral part of these unconsolidated financial statements.

Chief Executive Officer

Director

Chief Financial Officer

SAFCO SUPPORT FOUNDATION
(A COMPANY REGISTERED UNDER SECTION 42 OF THE COMPANIES ACT, 2017)
UNCONSOLIDATED STATEMENT OF INCOME AND EXPENDITURE AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED JUNE 30, 2025

Note	2025		2024		
	Unrestricted	Restricted deferred grant for fixed assets	Total	Unrestricted deferred grant for fixed assets	Total
Financial income earned (Provision) / reversal against loan losses	6,006,023	-	6,006,023	-	-
Grant income	(6,262,236)	-	(6,262,236)	520,806	520,806
Net income after loan losses provision	494,811,887	2,827,682	497,639,569	356,644,984	360,179,586
	494,555,674	2,827,682	497,383,356	357,165,790	360,700,392
EXPENDITURE					
Operational expenses	(448,549,552)	(2,544,914)	(451,094,466)	(268,770,159)	(271,951,301)
Administrative expenses	(49,425,700)	(282,768)	(49,708,468)	(31,424,407)	(31,777,867)
Operating surplus	(3,419,578)	-	(3,419,578)	56,971,224	56,971,224
Financial charges	(2,673,425)	-	(2,673,425)	(2,388,294)	(2,388,294)
Other income	23,582,943	-	23,582,943	26,153,069	26,153,069
Surplus before taxation	17,489,940	-	17,489,940	80,735,999	80,735,999
Taxation	-	-	-	-	-
Surplus for the year	17,489,940	-	17,489,940	80,735,999	80,735,999
Other comprehensive income					
Items that will not be reclassified subsequently to income and expenditure:					
Surplus on revaluation of property	34,041,274	-	34,041,274	-	-
Total comprehensive income for the year	51,531,214	-	51,531,214	80,735,999	80,735,999

The annexed notes from 1 to 39 form an integral part of these unconsolidated financial statements.


Chief Executive Officer


Director

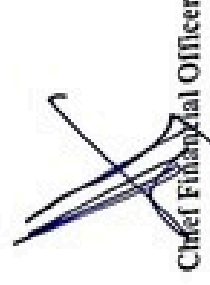

Chief Financial Officer

SAFCO SUPPORT FOUNDATION
(A COMPANY REGISTERED UNDER SECTION 42 OF THE COMPANIES ACT, 2017)
UNCONSOLIDATED STATEMENT OF CHANGES IN FUND
FOR THE YEAR ENDED JUNE 30, 2025

	Restricted deferred grant for fixed assets	Endowment fund	Revaluation surplus on property and equipment	Unrestricted Accumulated fund	Total
Balance as at July 01, 2023	4,220,677	16,650,579	32,799,184	825,444,619	879,115,059
Total comprehensive income for the year ended June 30, 2024	-	-	-	80,735,999	80,735,999
Incremental depreciation on revaluation of property and equipment	-	-	(690,732)	690,732	-
Balance as at June 30, 2024	4,220,677	16,650,579	32,108,452	906,871,350	959,851,058
Total comprehensive income for the year ended June 30, 2025	-	-	-	17,489,940	17,489,940
Transfer to / from surplus on revaluation of property and equipment on account of					
- revaluation surplus arising during the year	-	-	34,041,274	-	34,041,274
- incremental depreciation charged thereon	-	-	(265,946)	265,946	-
Balance as at June 30, 2025	4,220,677	16,650,579	65,883,780	924,627,236	1,011,382,272

The annexed notes from 1 to 39 form an integral part of these unconsolidated financial statements.


Chief Executive Officer


Chief Financial Officer



DEAR READERS,

WE ARE DEEPLY GRATEFUL FOR YOUR CONTINUED INTEREST, TRUST, AND UNWAVERING SUPPORT IN EXPLORING THE 2025 ANNUAL REPORT OF SAFCO SUPPORT FOUNDATION (SSF),

"LIGHTING THE WAY FORWARD: SUSTAINABLE COMMUNITIES TOWARDS RESILIENCE".

THIS REPORT REFLECTS A YEAR OF REMARKABLE PROGRESS IN COMMUNITY-DRIVEN DEVELOPMENT, WOMEN'S EMPOWERMENT, RESILIENT RECONSTRUCTION, AND INCLUSIVE GROWTH ACHIEVED THROUGH THE DEDICATION OF OUR 225+ TEAM MEMBERS, VISIONARY LEADERSHIP FROM THE BOARD OF DIRECTORS.

YOUR ENGAGEMENT AS READERS INSPIRES US, YOUR PARTNERSHIPS AMPLIFY OUR IMPACT, AND YOUR INVESTMENTS SUSTAIN OUR MISSION TO EMPOWER VULNERABLE COMMUNITIES IN RURAL SINDH TOWARD A BRIGHTER, MORE EQUITABLE FUTURE ALIGNED WITH THE SUSTAINABLE DEVELOPMENT GOALS.

THANK YOU SINCERELY FOR BEING PART OF THIS JOURNEY YOUR BELIEF IN OUR WORK LIGHTS THE PATH AHEAD.

WITH HOPE AND RESOLVE,

Editorial Board

**DR. SULEMAN G. ABRO
BASHIR AHMED
JAI PARKASH SHIVANI**



Author & Designer
ABSAR UL HASNAIN



TOWARDS RESILIENCE
LIGHTING
The Way Forward
SUSTAINABLE COMMUNITIES

ANNUAL REPORT 2025